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MATERIAL SUPPORTING THE AGENDA

Volume Xd

March 1963 - August 1963

This volume contains the Material Supporting the Agenda furnished to each member of the Board of Regents prior to the meetings held on April 4-5, May 24-25, July 12-13, and August 17, 1963.

The material is divided according to the Standing Committees and the meetings that were held and is submitted on three different colors, namely:

- (1) white paper - for the documentation of all items that were presented before the deadline date
- (2) blue paper - all items submitted to the Executive Session of the Committee of the Whole and distributed only to the Regents, Chancellor, and Chancellor Emeritus
- (3) yellow paper - emergency items distributed at the meeting

Material distributed at the meeting as additional documentation is not included in the bound volume, because sometimes there is an unusual amount and other times maybe some people get copies and some do not get copies. If the Secretary were furnished a copy, then that material goes in the appropriate subject folder.

This volume includes Material Supporting the Agenda, exclusive of Attachments No. 1 and No. 2 and the Budget Docket for Meetings Nos. 613, 614, 615, and 616. Supplementary Agenda material is filed at the close of the material for each meeting.

Supporting  
Material  
for

Special Meeting  
no. 616

August 17, 1963.

~~Heath~~  
~~Heath~~

INSTITUTIONAL SUPPLEMENTS

Chairman Heath has indicated that, if time permits, preliminary discussion of the nature and contents of Institutional Supplements may be undertaken at this meeting, using the drafts on Texas Western and Southwestern Medical School as case examples. No action is contemplated. Informal reactions of the Regents, however, will be helpful in arriving at how your administrative staff can best assist you in arriving at the Institutional Supplements you want.

May we point out two assumptions on which we have based our work so far? (1) The Institutional Supplements are extensions of the System Rules and Regulations into each component institution. The System Rules are always governing. Institutional Supplements simply implement these. They can be terse or detailed. A sample of each type has been submitted for your consideration. (2) The Institutional Supplements are de novo documents. Internal rules and regulations have existed, but chiefly as administrative policies made pursuant to Regental delegation. There have been some Regental items of institutional legislation, but most of the content of each draft has been derived from practice and local administrative protocols. Hence, we have presented no documentation on the origins of suggested rules. Instead, there is presented a formulation which can be considered on its merits as a base-line document.

There is one exception to the foregoing. Many of the stipulations in the 1943 adoption of Regents' Rules and Regulations applied exclusively to what is now The Main University. Those, and subsequent amendments thereto, were not included in the current System Rules and Regulations. It is contemplated that they will appear in the Institutional Supplement for Main University.

The University of Texas  
Office of the Chancellor

August 9, 1963

RECOMMENDATION OF THE ADMINISTRATION  
REGARDING DEPARTMENT OF ASTRONOMY AND McDONALD OBSERVATORY

The administration recommends that the Regents reaffirm the policy regarding astronomy at The University of Texas as contained in their action at Meeting #604 on December 2, 1961. (See Attachment #1.)

Specifically, this recommendation includes the following items:

1. The appointment of a Director for the Observatory who will also serve as Chairman of the Department of Astronomy at a salary of \$25,000 for the nine-months period September 1 - May 31. (Note this is a change from the 1961 recommendation of \$25,000 for the twelve-month period.)
2. Approval of the appointment of Harlan J. Smith to the position specified above. (See Attachment #3.)
3. Appropriation of \$150,000 from the W. J. McDonald Fund for modernization of the scientific equipment at the Observatory. This fund is to be expended at the discretion of the Director in accordance with established rules and regulations.
4. Use of \$250,000 already appropriated to New Buildings and Other Improvements at McDonald Observatory (Account #85-9051-1099).
5. Appropriation of not more than \$10,000 of the annual income from the W. J. McDonald Fund to provide for emergency use at the Observatory, and authorization of the administration to set up appropriate procedures to carry out the intent of this action. This fund is to be expended at the discretion of the Director in accordance with established rules and regulations.

For your information we are furnishing the following:

1. Copy of the Minutes of the December 2, 1961 meeting of the Board of Regents.
2. 1963-64 operating budgets for astronomy.
3. Letter from Harlan J. Smith to Norman Hackerman relative to his interest in the position of Director of the Observatory and Chairman of the Department of Astronomy. (There are items in this letter which have not been covered in the specific recommendations but which are pertinent to the general problem.)
4. Memorandum from Norman Hackerman to Harry Ransom dated August 3, 1963.

THE MINUTES OF THE BOARD OF REGENTS

Meeting No. 604

December 2, 1961

Pages 15 - 16

Recommendations Relating to the Department of Astronomy, Main University, and the Operation of McDonald Observatory, Ft. Davis. -- The Academic and Developmental Affairs Committee considered the recommendations of the Administration relating to the Department of Astronomy at the Main University and the operation of the McDonald Observatory at Ft. Davis. These recommendations were distributed to each Regent in the Material Supporting the Agenda.

The Academic and Developmental Affairs Committee recommends:

1. With reference to the Department of Astronomy at the Main University that
  - a. The portion of the joint agreement with the University of Chicago which pertains to operating the Department jointly shall be terminated at its expiration date on December 31, 1961. However, if possible, the University shall try to retain the privilege of having our students in Astronomy take some work at the University of Chicago and permit reciprocity if for some reason this is desired.
  - b. The Chairman of the Department of Astronomy shall also be the Director of the Observatory and the principal part of his salary shall come from the McDonald Observatory funds.
2. With reference to the McDonald Observatory at Ft. Davis that
  - a. The Administration shall negotiate with other institutions to operate the Observatory but shall retain the Directorship for The University of Texas. The University of Chicago shall be given every consideration and its historic position shall be recognized in any plan finally arranged to operate the Observatory.
  - b. The Observatory shall be run by a committee composed of the Director and one member from each participating unit.
3. With reference to the operating budgets for the Department of Astronomy and for McDonald Observatory, the committee agrees that the order of

magnitude of the budgets as mentioned in the supporting material is suitable.

4. With reference to building and instrument modernization at the McDonald Observatory, the Academic and Developmental Affairs Committee further recommends that the Administration's proposals as set out below be approved:

Building and instrument modernization must not be undertaken until the Director and committee have become active, but as an order of magnitude \$400,000 will be needed. Of this, \$150,000 would serve to bring the instrumentation up to date and the remainder would be needed for new buildings on the site. The latter was earmarked once before, and the former could come from the capital fund of the Observatory.

Adoption of Report. -- Regent McNeese moved approval of the foregoing report of the Academic and Developmental Affairs Committee and the recommendations contained therein. Regent Brennan seconded the motion which carried unanimously.

THE UNIVERSITY OF TEXAS  
MAIN UNIVERSITY  
1963-64 OPERATING BUDGETS

ASTRONOMY

Astronomy - Teaching	\$ 59,240
Res. in Astronomy - Main Campus	45,714
Res. in Astronomy - McDonald	<u>89,512</u>
	<u>\$194,446</u>

Total includes salary for Director @ \$25,000 for  
9 months.

G. H. DE VAUCOULEURS, ACTING CHAIRMAN

CODE NO.	APPROPRIATION ITEMS	MONTHS	ACCOUNT NUMBER	1962-63 BUDGET	1963-64 BUDGET
1A	ACADEMIC SALARIES	09	14-1805-2001	27,000	50,750
2B	CLASSIFIED PERSONNEL	12	14-1805-2010	5,544	5,700
3A	MAINTENANCE & OPERATION	12	14-1805-2050	2,500	2,500
3B	EQUIPMENT	12	14-1805-2050	150	150
04	TRAVEL	12	14-1805-2075	...	140
TOTAL ALLOCATION				35,194*	59,240*
ORIGINAL BUDGET 1962-63				39,194*	

SALARY ROSTER

ITEM NO.	PAYROLL TITLE - NAME - CODE	PERIOD OF APPOINTMENT	% TIME	MOS	1962-63	1963-64	DEPT. ALLOC.
PROFESSOR (Div 4 time) 9010							
1	.....	09-01 05-31	25	09	...	25,000	6,250
2	.....	09-01 05-31	100	09	...	13,500	13,500
ASSOCIATE PROFESSOR 9020							
3	G. H. DE VAUCOULEURS GF	09-01 05-31	100	09	12,000	13,000	13,000
4	FRANK N. EDMONDS, JR. GF	09-01 05-31	100	09	10,000	11,000	11,000
ASSISTANT PROFESSOR 9030							
5	ROBERT G. TULL	09-01 05-31	100	09	6,000	7,000	7,000
RESEARCH ASSOCIATE 9056							
6	VERA C. RUBIN	09-01 05-31	...	09	...	...	...
TOTAL - ACADEMIC SALARIES							50,750*
RESEARCH SC. ASST. I 2108							
7	GRAHAM HILL	09-01 08-31	50	12	...	4,392	2,196
SENIOR SECRETARY 0021							
8	EDDIE B. HUDEPOHL	09-01 08-31	100	12	3,348	3,504	3,504
TOTAL - CLASSIFIED PERSONNEL							5,700*

# SEE MULTIPLE LISTING SALARY ROSTER

## G. DE VAUCOULEURS, ACTING CHAIRMAN

CODE NO.	APPROPRIATION ITEMS	MONTHS	ACCOUNT NUMBER	1962-63 BUDGET	1963-64 BUDGET
2B	CLASSIFIED PERSONNEL	12	14-7406-0001	30,396	36,624
3A	MAINTENANCE & OPERATION	12	14-7406-0005	8,080	8,090
04	TRAVEL	12	14-7406-0007	1,000	1,000
	TOTAL ALLOCATION			39,476*	45,714*
	ORIGINAL BUDGET 1962-63			...	

## SALARY ROSTER

ITEM NO.	PAYROLL TITLE - NAME - CODE	PERIOD OF APPOINTMENT	% TIME	MOS	SALARY RATES 1962-63	SALARY RATES 1963-64	DEPT. ALLOC.
1	RES. ENGINEER ASSOC. V JOHNNIE E. FLOYD	09-01 08-31	100	12	8,880	9,600	9,600
2	RESEARCH SC. ASSOC. II FERNANDO J. LOPEZ	09-01 08-31	100	12	5,784	6,780	6,780
3	TECHNICAL STAFF ASST. V THOMAS C. WHITE, SR.	09-01 08-31	100	12	5,784	6,468	6,468
4	RESEARCH SC. ASST. II GHULAM M. MALIK	09-01 08-31	50	12	4,800	4,800	2,400
5	RESEARCH SC. ASST. I JACK D. COPELAND	09-01 08-31	50	12	4,200	4,200	2,100
6	G. STANLEY BROWN	09-01 08-31	50	12	4,200	4,200	2,100
7	DRAFTSMAN I CATHERINE HILBURN	09-01 08-31	100	12	3,828	3,828	3,828
8	SENIOR CLERK-TYPIST DOROTHY H. PETERSON	09-01 08-31	100	12	3,348	3,348	3,348
	TOTAL - CLASSIFIED PERSONNEL						36,624*

# SEE MULTIPLE LISTING SALARY ROSTER

MCDONALD OBSERVATORY

		DIRECTOR			
CODE NO.	APPROPRIATION ITEMS	MONTHS	ACCOUNT NUMBER	1962-63 BUDGET	1963-64 BUDGET
2A	NON-TEACHING SALARIES	12	14-7406-0101	...	29,190
2B	CLASSIFIED PERSONNEL	12	14-7406-0101	...	12,396
2D	WAGES	12	14-7406-0103	...	...
2D	ASSISTANTS	12	14-7406-0103	...	1,726
3A	MAINTENANCE & OPERATION	12	14-7406-0105	...	46,200
TOTAL ALLOCATION				...	89,512*
ORIGINAL BUDGET 1962-63				...	

SALARY ROSTER

ITEM NO.	PAYROLL TITLE - NAME - CODE	PERIOD OF APPOINTMENT	% TIME	MOS	SALARY RATES		DEPT. ALLOC.
					1962-63	1963-64	
DIR. & PROF. OF ASTRONOMY 8000							
1	.....	09-01 05-31	75	09	...	25,000	18,750
SUPT-MCDONALD OBSERVATORY 8000							
2	MARLYN KREBS	09-01 08-31	100	12	...	10,440	10,440
TOTAL - NON-TEACHING SALARIES							29,190*
TECH. STAFF ASST. III 2212							
3#	JUAN R. CARRASCO	09-01 08-31	100	12	...	4,584	4,584
4#	JUAN R. CARRASCO LODGING	09-01 08-31	R	12	...	216	216
5#	FRANKLIN L. SPROUL	09-01 08-31	100	12	...	4,200	4,200
6#	FRANKLIN L. SPROUL LODGING	09-01 08-31	R	12	...	192	192
SECRETARY 0020							
7	.....	09-01 08-31	100	12	...	3,072	3,072
8	..... LODGING	09-01 08-31	R	12	...	132	132
TOTAL - CLASSIFIED PERSONNEL							12,396*

# SEE MULTIPLE LISTING SALARY ROSTER

Yale University *New Haven, Connecticut*

12 July 1963

*Observatory  
135 Prospect Street*

*Box 2023, Yale Station  
Tel.: 787-3131, Ext. 2814*

Dr. Norman Hackerman, Provost  
University Texas  
Austin, Texas

Dear Provost Hackerman:

At the end of our last conversation, if I correctly recall, you suggested that I communicate directly with you any problems and thoughts regarding the astronomy position at Texas.

Accordingly, enclosed is a document almost long enough to need an apology, but since several levels of possible future development are outlined it can scarcely be much shorter. It may be foolish to attempt to put so much of the future in writing when the future is so unpredictable and the problems hindering any solid development almost always prove greater than anticipated. Also it may be somewhat improper to "dream out loud", implying accomplishments so far in advance of any degree of fulfillment -- accomplishments perhaps beyond my abilities. But I can only say that the enclosure represents my present view of the immediate and of some long-range goals of astronomy at Texas, that it provides a general map or strategy which I would attempt to follow, develop and modify if necessary as experience and opportunity permit, and that I would work as hard as I am able to bring such things to pass. In return I would anticipate all reasonable cooperation from the responsible University officials, based on the general premise that astronomy is one of the areas in which the University of Texas should become very strong and that we are working together toward that goal.

You also suggested that I spell out my "demands". While this is perhaps the time to make demands, I feel that most of those which could be made now are ephemeral, and that the really essential factor for the viability and development of this position is the growth of mutual respect and a good working relationship. Nevertheless, we should at least formalize in writing the understandings reached in the discussions with you and with Deans Whalley and Ingerson. The remainder of this letter represents my attempt to state these understandings (with several additional urgent matters relating to the McDonald Observatory); if there are incorrect statements or important omissions I trust you will call them to my attention.

Page 2  
Dr. Norman Hackerman  
12 July 1963

#### SPECIFIC INITIAL DETAILS

The basic personal offer includes the Directorship of the McDonald Observatory, Chairmanship of the Astronomy Department and Professorship of Astronomy at the University of Texas.

For the Astronomy graduate and research programs five staff members are authorized for the current biennium, including a second full professorship.

Funds to be made immediately available include \$150,000 for the refurbishing of the McDonald 82-inch telescope and auxiliary equipment, plus \$250,000 for general development of the Observatory, exclusive of the contributions from Chicago and from other users of the Observatory.

The annual operating budget for the Astronomy Department and Observatory for the current biennium shall include \$225,000 of Texas funds [this figure may particularly need correction; I do not now recall with certainty your statement], again exclusive of the above and of any government or other outside research grants obtained by any of the Astronomy staff (particularly in the first year while filling out staff, should it not prove desirable to spend this Texas budget fully, I would request any surplus to be held into the second year of the budget biennium if this is legal, or would return unused funds).

#### GENERAL BACKGROUND

There is no formal limit on the number of astronomy staff positions or graduate students, consistent with gradual and successful growth of research and teaching programs, with the availability of outstanding candidates, and with the ability of the University to provide such positions commensurate with its overall pattern of growth and development.

The Director should have freedom within the budget to recommend with expectation of success Astronomy Department appointments at all levels, subject of course to the normal and necessary safeguards of the University appointment systems. As a particular important instance, since the developments being undertaken will involve a substantial and presumably increasing amount of administration much of which can be handled by competent assistants, and since it is important both personally and by the nature of his responsibilities for the Director to remain active in research, up with the literature, and to travel to a moderate extent, the appointment of appropriate secretaries and assistants for administration and research is authorized at title and salary levels sufficient to obtain really satisfactory personnel.

Page 3  
Dr. Norman Hackerman  
12 July 1963

The space requirements of the Astronomy Department will receive constructive hearings as valid needs develop. Expansion into a wing of the current Physics Building is probable for 1964 as Physics acquires Accelerator Building space. Probably jointly with Physics, although perhaps eventually separately, NSF and/or NASA matching grants for laboratory and teaching space may help to provide new quarters, or other solutions will be worked out.

The Director, after he has made appropriate investigations, should have reasonable freedom within the budget to order, for expeditious delivery, the scientific and technical equipment needed for teaching and research.

External fund-raising efforts for astronomy, including appeals to government sources and private donors, should be encouraged and supported.

#### MATTERS NOT PREVIOUSLY DISCUSSED

It is my impression that the situation at the McDonald Observatory may be critical with regard to personnel. Superintendent Krebs -- a hard man to replace -- may be on the verge of leaving, along with other employees there. As an immediate step, their concern over possible losses arising from their prospective change from private to state employees should be considered. In particular some way should be found to assure the men health and accident coverages (with continued pay during time off for accident or illness) commensurate with the very real hazards and difficulties of their work and with the coverages they now hold; otherwise the men should receive salary raises (over and above any normal and perhaps overdue cost-of-living and merit raises) to permit their financing of equivalent private plans. Also Krebs, as a competent, dedicated and energetic engineer and instrument-maker, and as the responsible Superintendent of the Observatory, should have available a substantial cash fund which he can spend directly for Observatory maintenance necessities. This is essential because of the isolation of the station, the great complexity of the equipment, the unpredictability of accidents and breakages, and the research delays if multiple bids or University supply are required even on urgent maintenance items. A normal accounting requirement for such a fund and its bonding if this is felt to be legally desirable should provide the University with ample protection.

I am sure that mechanisms can be worked out to cope with any such problems and make it possible to run satisfactorily a remote research station such as McDonald, but without yet knowing details I understand that these and related matters may require early

Page 4  
Dr. Norman Hackerman  
12 July 1963

attention and careful handling with regard to certain state statutes.

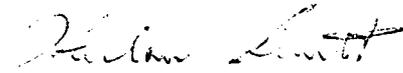
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If it has been inappropriate for me to go into some of these matters with you, and should Dean Whalley or other officials represent the proper authority, I trust that you and they will forgive my ignorance and my desire to put down in one place a fairly complete picture.

This has been my first opportunity in writing to thank you, Chancellor Ransom, and Deans Whalley and Ingerson, for making available to me this outstanding opportunity; I will always remain grateful for your kindness.

If we find or reach reasonable agreement on the sense and substance of this letter and the planning document, I am prepared to accept the positions offered, as of this September 1, 1963.

Sincerely yours,



Harlan J. Smith

HJS/sbb

cc: Dean W. Gordon Whalley



OFFICE OF THE CHANCELLOR  
THE UNIVERSITY OF TEXAS  
AUSTIN 12, TEXAS

VICE-CHANCELLOR  
FOR ACADEMIC AFFAIRS

August 3, 1963

MEMORANDUM

To: Chancellor Harry Ransom

From: Norman Hackerman

Subject: Astronomy and actions regarding it in the last two years

At the December 2, 1961 meeting of the Board of Regents, a report by the administration relating to the Department of Astronomy and the McDonald Observatory was approved (Minutes, Meeting No. 604, page 15.) At the time of that meeting it was pointed out that the field of astronomy, albeit an expensive one, was one of considerable importance both academically and to the national welfare. Our prime concern is the former, and this memorandum is largely pointed toward support of that statement.

Astronomy fits into the general area of physics and mathematics and indeed shares with these fields problems in mechanics, spectra, new mathematical methods, new computational methods, and new experimental procedures. It certainly fits well with our effort in the Center for Relativity Theory. Its primary function is not at the undergraduate level, although it is quite certain that some undergraduate activity will be maintained (a) to provide a proper proportion of graduate students as dictated by national needs and (b) to provide general scientific background in this field to those of our students who are not majoring in the area.

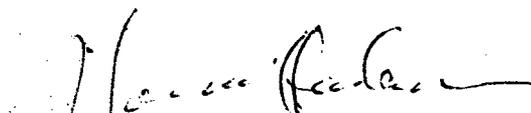
At this point the problem of operating a good Department of Astronomy and a first-rate Observatory is largely that of cost. The University is not likely to be in a position to bear all the cost itself, and should not. Fortunately this is an area in which a large part of the financing could be done by outside agencies. In order to attract such grants we need a staff of high quality. The key to such a staff is a proper director, and the key to obtaining such a director is largely based on the serious intent of the institution to support the program. In conversations with various members of the National Science Foundation and National Aeronautics and Space Administration, it was clear that we could expect support for the Observatory, and by virtue of this also have a good academic Department, if the conditions indicated just above were carried out.

Negotiations over the past year and a half, first with Dr. Oak of Cal. Tech. and more recently with Dr. Smith of Yale, underscored these concepts very

dramatically. In the case of the former, it was evident that a shift to the University of Texas would not be to his advantage in view of the fact that he had available for his purposes one of the best installations in the country. In the case of the latter, it was equally clear that this position provided an opportunity for access to suitable equipment which could be brought into good condition and also an opportunity to build a group which, if it lived up to its potential, would of course have Smith's imprint on it.

Both of these men were suggested by a committee of astronomers which was got together for the purpose of describing to us our needs in the event we were serious about an astronomy program and to suggest names of persons who could serve as director. Each member of this committee was strong in his belief in the ability of Dr. Smith to do the job here. This opinion was corroborated in conversations with key members of interested government agencies. Dr. Smith's letter of July 12 describes what he thinks is a minimum set of conditions under which it would be worth trying to build a proper unit. In an attachment to that letter he discusses future needs and hopes for the Observatory and gives reign to some imaginative meanderings. Some portions of it may be feasible and some not, but it points to proper and desirable goals.

The year and a half of negotiations with first one and then the other person points quite clearly to the fact that this is a difficult area in which to undertake a program, but one which, if successful, can be quite rewarding to a university. It is not at all desirable to undertake this program unless it is done with wholehearted enthusiasm and with recognition of the probable stress on resources. A reasonable conclusion is that as the possessors of a prime installation we ought to try to run this in a quality fashion as perhaps best exemplified by the requirements in Dr. Smith's letter and attachment, or give up its operation entirely. There does not seem to be any in-between course.



Norman Hackerman

NH:sd  
Encl.



THE UNIVERSITY OF TEXAS

AUSTIN 12, TEXAS

SYSTEM OFFICES  
CHANCELLOR

August 9, 1963

BACKGROUND INFORMATION CONCERNING RECENT DEVELOPMENTS  
RE SHRINERS BURNS INSTITUTE

On Friday, July 26, I had a call from Mr. John McCullough in Kerrville informing me that the Shriner group was dissatisfied with the agreed location for the Burns Institute. A representative of the Shriners group had been in Galveston and after consultation with architects had come to the conclusion that a physical joinder of the building for the Burns Institute with the John Sealy Hospital would require a three-story high closed passageway over 500 feet long costing between a quarter and a half million dollars. Mr. McCullough stated that choice of an alternate site appeared necessary and again posed the question of conveyance by the University to the Sealy-Smith Foundation of the lots immediately north of the John Sealy Hospital for which previous approval had been obtained by the University for conveyance to the Foundation for a psychopathic hospital. I promised Mr. McCullough that I would check the matter out with the Attorney General's Office to determine what the University legally could do in regard to this property.

Mr. McCullough stated that he had called a meeting of the Sealy-Smith Trustees for Wednesday, July 31, and requested that I attend the meeting in Galveston. I told him that the Regents had appointed a committee composed of Dr. Blocker, Mr. Walker, and me to negotiate in regard to the Burns Institute and that I would have this committee present at the meeting. Later that same day I had a call from Mr. McLeod, attorney for the Foundation, presenting arguments in favor of the position that the University had authority to convey the lots north of John Sealy Hospital to the Foundation for purposes of the Burns Institute. I told him that I was checking the matter out with the Attorney General's Office.

On Monday, July 29, I discussed with Mr. J. C. Davis of the Attorney General's Office the authority of the University to convey the lots north of John Sealy Hospital to the Foundation for purpose of a Burns Institute. It was Mr. Davis's opinion, based on several legal points, that the University has no authority to make a conveyance of this property to the Foundation for any purpose other than a psychopathic hospital.

August 7, 1963

On Wednesday, July 31, I flew to Galveston and, with Dr. Truman Blocker and Mr. Walker, attended a meeting of the Sealy-Smith Trustees. Several alternative sites for location of the Burns Institute were discussed and rejected for different reasons. Each of the sites proposed was on Sealy-Smith property other than the site immediately north of the John Sealy Hospital. The Trustees reluctantly accepted the proposition that legally the University could not convey this property to the Foundation for the purposes under discussion. A site south of the Hospital across the street was rejected by Dr. Blocker on the basis that it would separate too widely the various activities of the Department of Surgery. The Trustees rejected a proposal that the building might be placed on Sealy-Smith property immediately adjacent to the Waverly-Smith Pavilion and tied physically to the Pavilion.

It was finally agreed that two propositions would be presented to the Shriners, the second only if the first was turned down. The first proposal was that the covered walkway joining the Burns Institute at the site already selected and the John Sealy Hospital be made a ground-level walkway passing immediately in front of the Harris Clinic, with the appropriate architectural treatment, then rising on a slight incline to a point where it would turn south and cross over the truck entrance to the hospital to tie into the second floor level. The alternative was to move the site of the hospital west to occupy the site on which the Titus Harris Clinic is presently located. Mr. McCullough proposed that he would call Mr. Beffa of the Shrine Board and make the first proposal. Meanwhile, the University representatives would obtain the necessary information regarding elevations and clearances and any required local administrative approvals. It was made clear to the Trustees that any change in the situation already approved by the Board of Regents would require submission again to the Board for its approval. In addition, Mr. McCullough stated that he would undertake to negotiate with the Titus Harris Clinic to obtain their approval either to permit the passage of a walkway in front of the Clinic or their release of the Foundation from the lease for the present clinic and acceptance of alternative quarters.

Late that afternoon I received information from Dr. Blocker that Mr. McCullough had talked to Mr. Beffa concerning these proposals and that Mr. Beffa had indicated that the Shriners group would be satisfied only with the location of the Burns Institute as close to the John Sealy Hospital as possible, specifically on the site now occupied by the Titus Harris Clinic. Mr. Beffa indicated that the Shriners would not at this time insist on a physical connection between the proposed institute and the hospital but would leave this to negotiation and decision after completion of the institute.

August 9, 1963

On the following morning, Thursday, August 1, I received a call from Mr. McCullough requesting that Mr. Walker and I come to the office of Dr. Ford in the Harris Clinic for a conference. At this conference, Dr. Ford, Chairman of our Department of Psychiatry, and Dr. Tyler of the Harris Clinic were present. Dr. Ford, as you know, is employed by the University on a half-time basis. Mr. McCullough stated that on behalf of the Trustees of the Sealy-Smith Foundation he had proposed to the members of the Titus Harris Clinic that, if they would relinquish their lease to their present quarters owned by the Foundation, the Foundation would provide them an equivalent amount of space at the same rental in the new Professional Building being constructed by the Foundation. In addition, the Foundation would in the future (in about two years) either construct for the Titus Harris Clinic another clinic building at least equivalent to the one now occupied or, preferably, would construct a 100- to 150-bed psychiatric hospital. Dr. Ford stated that he was agreeable to this proposal, provided that there could be assurances not only from the local Medical Branch administration but from Central Administration and the Board that there would not be further encroachment on the number of psychiatric beds, and that in the event Sealy-Smith Foundation constructed a psychiatric hospital, all patients would be teaching patients and the operation of such a hospital unit fully affiliated or integrated with the Medical Branch program.

Mr. McCullough indicated that he was not satisfied with the University's operation of the Waverly-Smith Pavilion, particularly in regard to the elimination of psychiatric beds from the Pavilion. He indicated that the Sealy-Smith Foundation would want assurances from the University concerning the operation of such a psychiatric hospital. I told Mr. McCullough that, in my opinion, a written agreement stating fully the obligations of both parties would be in order in the event such a hospital was established. I told Mr. McCullough and Dr. Ford that I could make no commitments for the University and requested that any requests of the University be reduced to writing so that they could be cleared through administrative channels and be presented to the Board of Regents. Dr. Ford promised that this would be done. Mr. McCullough stated that Mr. Beffa and other members of the Shrine were coming to Galveston on August 22 and that it was imperative from his viewpoint that these matters be resolved in advance of that date so that final action could be taken on the site of the Burns Institute. I told Mr. McCullough that it was my understanding that a special meeting of the Board of Regents was to be held on either August 12 or August 17 and that I would convey his request to Mr. Heath, Chairman of our Board, to see if he was willing to list this as one of the items of business.

I returned to Austin without having opportunity to contact Dr. Truslow further on this matter but called Dr. Truslow on the following morning, Friday, and talked with him about the situation. Dr. Truslow indicated that his administrative recommendation would favor a teaching affiliation or integration with the psychiatric hospital such as had been proposed. I asked him to send me a written statement, and his letter which was received on Monday, August 5, is attached. On Friday afternoon, I related these occurrences to Mr. Heath.

August 9, 1963

As of today, Friday, August 9, I have received no further word from Galveston. Both Dr. Truslow and Dr. Blocker currently are out of the city. I have talked twice by telephone with Mr. Walker, and he has been in contact with Dr. Ford and the members of the Titus Harris Clinic. Mr. Walker informs me that here have been several meetings held by members of the Clinic and by the members of the Clinic with members of the Sealy-Smith Foundation. It is his understanding that, as of the moment, the thinking of the psychiatry group is as follows: the members of the Titus Harris Clinic will agree to release their lease on their present site and move to the Professional Building. They will do this without making any demands or asking any assurances. As a separate matter, the Sealy-Smith Trustees will propose to the Board the construction of a psychiatric hospital and will seek a written agreement with the Board concerning its construction and operation. Mr. Walker hopes to have some definite word by Monday, August 12. If this is received in time, it will be circulated to the Board. As soon as received, it will be turned over to the Chairman.

The affiliation agreement with the Shriners Hospital for Crippled Children, which was authorized by the Board of Regents and executed by the Chairman, has been received from the Secretary of the Shrine Board, and the original has been filed with Miss Thedford.

Lanier Cox  
Vice-Chancellor

LC:tm

THE UNIVERSITY OF TEXAS — MEDICAL BRANCH  
GALVESTON

THE SCHOOL OF MEDICINE  
THE SCHOOL OF NURSING  
THE TECHNICAL CURRICULA  
THE POST-GRADUATE PROGRAM

August 3, 1963

THE JOHN SEALY HOSPITAL  
THE CHILDREN'S HOSPITAL  
THE PSYCHOPATHIC HOSPITAL  
THE ROSA AND HENRY ZIEGLER HOSPITAL

~~Dr. Harry H. Ransom  
Chancellor  
The University of Texas  
University Station  
Austin 12, Texas~~

Dear Dr. Ransom:

Leslie Cox will have reported to you the results of a series of meetings in Galveston this week regarding the problems of construction and location of the Shrine Burn Institute.

He has asked me for a statement of my best judgment as to the appropriateness of anticipating realistically the need of the Department of Neurology and Psychiatry for at least 150 beds located in new construction in direct continuity with the John Sealy Hospital.

There is no question in my mind about the importance, in the care of patients and in education and training of medical students and house staff, for the location of psychiatric teaching beds in direct continuity with and an essential involvement in a general teaching hospital. I have so stated on many occasions - both within the Medical Center and publicly.

With particular reference to the Medical Branch of the University of Texas, I would not feel that these should be additional beds to those already assigned to Neurology and Psychiatry, but replacement beds - with a special characteristic of being within the major teaching hospital and general hospital area. Psychiatric patients, of course, frequently have medical and surgical problems. Moreover, it is important for universities to emphasize that mental illness is not something apart from physical illness - but often a fundamental component of it.

You will note that in the Master Plan, as approved by the Board of Regents, there is an "L-shaped" building connecting the New Outpatient Diagnostic Unit with the John Sealy Hospital, replacing the present Administration Building on the way. This, of course, was no more firm commitment for precise location for such a structure than is true of any other unit in the Master Plan.

Dr. Harry H. Ransom

August 3, 1963

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It was, however, acknowledged at the time that Neurology and Psychiatry need beds in continuity with the general hospital; and these beds were included, among others, as very possible for location in this area.

I hope this statement will be helpful in connection with the problem at hand.

Very sincerely yours,

ORIGINAL SIGNED BY  
JOHN B. TRUSLOW, M. D.  
EXECUTIVE DEAN AND DIRECTOR

John B. Truslow, M. D.  
Executive Dean and Director

JB: jgw/bad

cc: ✓ Mr. Lanier Cox



THE UNIVERSITY OF TEXAS

AUSTIN 12, TEXAS

SYSTEM OFFICES  
CHANCELLOR

August 9, 1963

INFORMATION CONCERNING REMODELING OF PSYCHO II AND III  
FOR THE CHILD PSYCHIATRY PROGRAM

At the July meeting, the Board approved the recommendation of Central Administration that the remodeling of Psycho II and III for the Child Psychiatry program be underwritten by the Available University Fund. This was made necessary by the failure to receive matching Federal funds and the necessity to perform the inter-agency agreement with the State Hospital Board. On my visit to Galveston, I learned that plans for remodeling Psycho II and III had been abandoned because of the possibility of losing hospital accreditation by operating a unit, the construction of which had not been approved by NIH. I was told that plans were in process for remodeling a part of Floors One and Two of the State Psycho Building for the purposes of the Child Psychiatry program. I immediately asked for a meeting with Dr. Truslow, Dr. Burks, Chief of the Division of Child Psychiatry, Mr. Bobbitt, Mr. Warren Harding, and Mr. Walker. I told the group (1) that plans for the remodeling of State Psycho must be completed in the hands of the Chancellor's Office by September 1 for presentation to the Board at the September meeting, and (2) the remodeling must be completed within the same period of time that completion of the remodeling of Psycho II and III would have required. I stressed the embarrassment of this whole situation to the University and to the Board of Regents in its dealings with the State Hospital Board. Mr. Walker tells me that this space in State Psycho is presently occupied by nurses' offices, social service offices, and storerooms, that the space had been designated for 25 staff patients for the Department of Psychiatry, and that this space has been available for the past two years. In answer to my question concerning the comparative advantages of the space in Psycho II and III and the space in State Psycho, Dr. Burks stated that "anything would be better than Psycho II and III." Both Dr. Burks and Mr. Bobbitt assured me that beds were already being used for Child Psychiatry and that the Regents' directive concerning the number of beds to be available prior to the completion of remodeling would be fully complied with.

Lanier Cox  
Vice-Chancellor

LC:tm